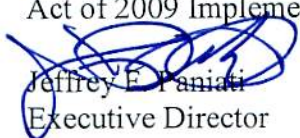




U.S. Department  
of Transportation  
**Federal Highway  
Administration**

# Memorandum

Subject: **INFORMATION:** American Recovery and Reinvestment Act of 2009 Implementing Guidance Date: February 25, 2009

From:  Jeffrey E. Paniati  
Executive Director

To: Associate Administrators  
Acting Chief Counsel  
Chief Financial Officer  
Director, Innovative Program Delivery  
Directors of Field Services  
Federal Lands Highway Division Engineers  
Director of Technical Services  
Division Administrators

In Reply  
Refer To: HIPA-10

The attached guidance provides information to Federal Highway Administration Division Offices, State transportation agencies, local governments and grantees on the implementation of the American Recovery and Reinvestment Act of 2009.

Also attached, is guidance on the tracking of FHWA resources in direct support of ARRA.

If you have any questions, please contact David Bartz at (512) 536-5906.

Attachment - ARRA Implementation Guidance

Attachment - FHWA ARRA Resource Tracking

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